

RAIOT

Challenging the Consensus

<https://www.raiot.in/longread-zooming-towards-a-university-platform/>

! " # \$ % & ' () * + ! , - .) / + 0 1 1 1 2 3 4 5 6 7 2 5 8 9

/ 66 : 58 ; 76 1 43 < = 4 85 > ? 3 = 57 @ AB47C63 :

(6D48 , E . 6FG4
H += 6I547? A36C? == 63\$ J 34 < F47? . ID66B 6C + = 548 48 < + C35I48 + 3?4 . 7F < 5? = \$ K @ 676 85 > ? 3 = 57 @ L

J ? 63 ; ? A4IM ? 3\$ N6F384B5 = 7\$ 86 > ? B5 = 7 48 < 4 C3? OF ? 87 I68735PF763 76 ! " # \$ % & # ' (\$
4I5 < B @ I68IBF < ? < 58 4 3 ? I ? 87 Q6B ? : 5I 7D47 7D ? RI63684 > 53F = < 5 < 8E7 P3 ? 4M + : ? 35I4S2
(47D ? 3\$ 7D ? > 53F = = 5 : QB @ R3 ? > ? 4B ? < 1D47 1 4 = 4B3 ? 4 < @ P36M ? 8S2^T U63 A4IM ? 3\$ 7D ? ; B6P4B
Q48 < ? : 5I 58 4BB 57 = 3 ? B ? 87B ? == CF3 @ 4I7F4BB @ B45 < P43 ? V3F : QE = < @ = CF8I75684B ; 6 > ? 38 : ? 87
157D58 48 4B3 ? 4 < @ I6336 < 58 ; 48 < 45B58 ; = 6I5 ? 7 @ 2 VD ? W6 > 5 < XTY 34 : Q4 ; ? \$ D ? 8I ? \$ 1 4 = : 63 ?
: ? == ? 8 ; ? 3 7D48 7D ? : ? == 4 ; ? 2

) 8B58 ? ? < FI47568\$ B5M ? 1 5 = ? \$ = D6FB < P ? = ? ? 8 4 = 4 Q637 ? 876F = : ? == ? 8 ; ? 3 6C 7D58 ; =
76 I6 : ? 48 < 867 7D ? : ? == 4 ; ? 58 57 = ? BC2 " > ? 8 P ? C63 ? 7D ? QD @ = 5I4B IB4 = = 366 : 48 < C4I ? 76
C4I ? 4I4 < ? : 5I 587 ? 34I7568 = 1 ? 3 ? < ? ? : ? < 4 > 534B D4G43 < \$ 7D ? I687 ? : Q6343 @ F85 > ? 3 = 57 @
= @ = 7 ? : 1 4 = 4B3 ? 4 < @ < 61 8 157D 4 D5 ; D C ? > ? 3 48 < B66M58 ; C63 1 4 @ = 76 I66B 6CC C36 : 7D ? 53
< ? Q ? 8 < ? 8I ? 68 P35IM 48 < : 63743 7 ? 4ID58 ; 2

VD ? P66 : 58) ** + · 63 7D ? = D5C7 76 7D ? > 537F4B\$ I68 = ? OF ? 87B @ \$ 5 = 867 4 DF335 ? <
Z48 < X + 5 < 3 ? = Q68 = ? 2 VD ? P5 ; : 6 > ? = C63 68B58 ? 7 ? 4ID58 ; I48\$ 58 C4I7\$ P ? I6874I7 734I ? < 76

¹ J ? 63 ; ? A4IM ? 3\$ [\ ? + 3 ?] 5 > 58 ; 58 4 U45B ? < . 747 ? E\$! " # \$ % & # ' (\$ F8 ? ^ 7D \$ % & % & 04 < > 48I ? I6Q @ 9
[D77Q = " 1 1 1 2 7D ? 47B4875I2I6 : ' : 4 ; 4G58 ? ' 43ID5 > ? ' % & % & ' & ^ ' F8 < ? 3B @ 58 ; XI68 < 57568 = ' ^ T & % ^ T '](#)

% V4 @ B63 ! 5I6B ? (6 ; ? 3 = \$ [` ? ? ? " 35I a F48\$ 7D ? C6F8 < ? 3 48 < W ") 6C / 66 : \$ 1D6 D4 = : 4 < ? 8 ? 43B @ bc P5BB568
58 d : 687D = 4 = F = 4 ; ? 6C D5 = > 5 < ? 6 I68C ? 3 ? 8I58 ; = 6C7 1 43 ? = M @ 36IM ? 7 = 4 : 5 < 7D ? I63684 > 53F = Q48 < ? : 5IE\$
- . / ' & // ! 0 & / ' 1 2\$ + Q3 % \$ % & % & 2 [D77Q = " 1 1 1 2 PF = 58 ? == 58 = 5 < ? 32I6 : ' : ? ? 7XG66 : XP5BB568453 ? X ? 35IX @ F48XI43 ? ? 3X](#)

?>6B>58; <?>?B6Q : ?87= 157D58 7D? ?<FI47568 7?ID86B6; @=?I763 H"<V?IDL\$ 1D5ID\$ C348MB@
=Q?4M58;\$ D4= P??8 ID6 : Q58; 47 7D? P57 C63 : 63? 7D48 4 <?I4<? 8612 U63 "<V?ID
?87DF=54=7=\$ 68B58? 7?4ID58; 5= 48< D4= 4B14@= P??8 PF7 7D? [C3687 Q41E C63 7D?53 4B3?4<@
5 : 4;58?< 3?>6BF75682 + 3?>6BF7568 7D47 C53=7 P?;58= 867 P@ 6>?37D36158; 7D? F85>?3=57@
4< : 585=7347568 PF7 P@ 3?P66758; 7D? 5<?4 6C 7D? =7F<?872

e7 P?43= 3? : ? : P?358; D?3? 7D47 7D? C53=7 =7F<?87= 6C 7D? : 6<?38 F85>?3=57@ f
P537D?< 58 ?43B@ 858?7??87D I?87F3@ "F36Q? f 1?3? Q35 : 435B@ Q3?Q43?< 48< 58=Q53?< C63
7D? 36B?= 6C I575G?8=D5Q2 +8< 58 7D? ?gQ?I747568= 6C 68? 6C 57= C6F8<58; >5=568435?=\$ 7D?

(FQ??=L 1??? <5=PF3=?< C63 D5;D?3 ?<FI475682 Z@ %&T^\$ D5;D?3 ?<FI47568 B648= D57 7D?
: 43M 6C jh%&\$&&& : 5BB5682^ ZF7 58 !6>?: P?3 6C %&TY 4 =F<<?8 <36Q 76 4QQ36g5 : 47?B@
j^^Y\$&%& : 5BB568 58 7D? .] , 6IIF33?<2 VD5= =B5;D7 C4BB\$ D6 1?>?3\$ 3? : 458?< 1?BB 157D58
7D? IF3>? 6C 7D? : 43M?7\$ P36F;D7 68 P@ 7D? C4I7 7D47 P48M= 1?? B6=58; 7D?53 4QQ?757? 76
B?8< 58 4 I687?g7 1D?3? =7F<?87 B648 <?C4FB7= 1?? ?=I4B4758; 58 e8<542^h

VD? =63<5< =4;4 6C ?gQB6<58; =7F<?87 <?P7\$ D6 1?>?3\$ 5= 867 7D? 68B@ 73? : 63 7D47
5= <?>74P5B5G58; D5;D?3 ?<FI475682 e8 3?I?87 @?43=\$ 7D? : ?735I= C63 F85>?3=57@ 348M58;=
D4>? 34Q5<B@ ;68? C36 : P5G433? 76 P484B2 +<<?< 76 1D5ID 5= 7D? 4B43 : 58; 35=? 58 C4IFB7@
477357568\$ I4F=?< P@ I6 : Q?7575>? Q3?==F3?< C63 QFPB5=D58; 48< 7F3858; 7D? OF?<7 C63
7?8F3?< Q6=57568= 5876 ;B4<5476354B I687?<7=2[#] e8I3?4=58;B@\$ 7D? I63Q6347? F85>?3=57@
: 6<?B\$ 7D? 163B< 6>?3\$ 5= C34@58; 48< P?I6 : 58; F8=F=74584PB??

WB?43B@\$ 57 5= D43< 76 5;863? 7D? C4I7 7D47 68B58? 7?4ID58; 58 7D? 75 : ? 6C W6>5<XTY
D4= 14BM?< 5876 4 Q3?X?g5=758; I68<575682 ZF7 I48 =FID 4 I35=5=XI68<57568 P? =637?< 6F7
P@ 1D47 ">;?8@ ` 636G6> <?=I35P?< 4= [=6BF75685= : E 1 <?QB6@58; 7?ID86B6;@ 76 4>65<
Q6B575I= m^Y

e8 4 3?I?87 587?3>5? 1\$ 7D? ! 6PB? B4F3?47? +PD5N57 Z48?3N?? 6Q58?< 58 48 ?>?8
D48<?< : 488?3 7D47 68B58? 7?4ID58; 14= D?3? 76 =74@ 48< 57= =FII?==CFB <5CCF=568 : 6=7B@

^ AF=DM43\$ [e7 ` 4M?<] 577B? .?8=? 76 ZB4 : ? .7F<?87= C63 e8<54= J 36 158;] 648 , ?C4FB7 A36PB? : E \$!
9'2 \$ dT=7 FB@\$ %&Th\$ [D77Q= ''7D? 153?258'?'<FI47568'=?356F=X58<54=X=7F<?87XB648X<?C4FB7XQ36PB? : 2 +B=6=??](#)
K437D5M ` 485IM4 : \$[VD? , 48;?36F= ` @7D 6C 7D? .7F<?87] 648E\$!9'2 \$!6>? : P?3\$ %&TY\$
[D77Q= ''7D? 153?258'?'<FI47568'=?356F=X58<54=X=7F<?87XB648XN8FXQ367?<7=!](#)

^h .58?<D 885M35=D848\$ [\ D@ D4>? e8<548 P48M= =76QQ?< B?8<58; 76 =7F<?87=mE
[D77Q= ''1 1 1 12 : 68?@I6873682I6 : '8? 1='?I686 : '@Q6B5I@' 1D@XD4>?X58<548XP48M=X=76QQ?<XB?8<58;X76X
=7F<?87=Xc#^%#%T2D7 : B](#)

⁸ Z?8N4 : 58 J58=P?3;\$!B%\$\$!*6!# !B%(.\$#8?!# !D' / !*6!# !"\$SE"1+'&' /#2%#'; !: &'; 2/'#8!
%&1!9 8!#! F%## 2/A!) gC63< 85>?3=57@ A3?==_) gC63<\$ %&TTn ?33@ /2 ` FBB?3\$! 82%&&8!*6! F #2'(/\$
A358I?768 85>?3=57@ A3?==_ A358I?768 48<) gC63<\$ %&T#n ` 4; ;5? Z?3; 48< Z43P434 K2 .??P?3\$!G\$*H!
>2*6 // *2?! I %\$\$ &3'&3!# !(.\$.2 !*6!GJ 1!'&!# !"(1 +8! 85>?3=57@ 6C V636876_] 68<68\$ ZFCC4B6\$
V636876\$ %&T^2!

⁹ ">;?8@ ` 636G6>\$ [VD? 7?ID [=6BF7568=E C63 I63684>53F= 74M? 7D? =F3>?5BB48I? =747? 76 7D? 8?g7 B?>?BE \$
!K. %21"%&\$ Ti^{7D} +Q35B\$ %&%&\$ [D77Q= ''1 1 1 127D?;F43<5482I6 : 'I6 : : ?875=C3??'%'&%&'4Q3'Ti'?IDX
I63684>53F=X=F3>?5B48I?X=747?X<5;574BX<5=3FQ7 04II?<=?<\\$ T%^{7D} ` 4@ %&%&92](#)

<?Q?8<?< 68 D6 1 OF5IMB@ Q36C?==63= I6FB< P? ?8I6F34;?< 76 ;5>? FQ 7D?53
[Q3?NF<5I?=E2^{IT}& VD? Q36C?==63 4= 48 58D?3?87 [7?ID86B6;@ B4;;43<E 63 4 847F34B =F=Q?I7\$
4;458=7 7D? 68B58?5 58 C4I7\$ 4QQ?43= =6 I68>58I58;B@ =?BCX?>5<?872^{IT} e8 4=?I68< 7@Q? 6C
=6BF75685= : \$ 68 7D? 67D?3 D48<\$ 7D? 43;F : ?87 3F8= 58 3?>?3=?2 J 5>?8 7D47 7D? 68B58? 1 5BB
: 6=7B@ P@Q4== 7D? B?== Q35>5B?;?< 48< 7D? Q663\$ 7D? =73F;;B? C63 ?<FI47568 4B=6 P?I6 : ?=
4 >5;636F= <? : 48< C63 587?38?7 58IBF=568 48< P48< 15<7D I4Q4I57@2^{T%}

ZF7 5C 4 : 4;5I 148< <5< 58<??< =6B>? 4BB Q36PB? : = 6C 4II?== \$ I6FB< 1 ? =75BB =5<? =7?Q 7D?
I6 : QB?g575?= 6C Q6 1 ?3\$ Q6B575I=\$: 485QFB47568 48< I68736B 7D47 43? P4M?< 5876 <5;574B
58C34=73FI7F3?m *?3?5 57 5= I3575I4B 7D47 1 ? <?I6<? 7D? " <?ID >5=568 48< 7D? 867568 6C 7D?
QB47C63 : F85>?3=57@2

48< F8Q3?I?<?87?< 58 3?I63<?< D5=763@?T^c AB47C63 : =\$ C63 ! 5IM .385I?M\$ =5 : QB@ QF7\$
3?C?3= 76 7D? <5;574B 58C34=73FI7F3? 7D47 =?3>?= 76 [587?3 : ?<547? P?7 1 ??8 <5CC?3?87 F=?3
;36FQ=E2 + 7@Q? 6C 587?3 : ?<547568 7D47\$ F8B5M? 734<575684B PF=58?== : 6<?B=\$ 5= Q36C6F8<B@
P4=?< FQ68 7D? ?g734I7568 48< I68736B 6C <4742 VD? QB47C63 : \$ D?8I? \$?==?8754BB@ P65B=
<6 1 8 76 7D? [6 1 8?3=D5Q 6C =6C7 1 43? H7D? % P5BB568 B58?= 6C I6<? C63 J 66;B? 63 7D? %&
: 5BB568 B58?= 6C I6<? C63 U4I?P66ML 48< D43< 1 43? H=?>?3=\$ <474 I?873?=\$ = : 437QD68?=
?7I2L2^{Ti}

e8 4 : 63? Q6587?< ?B4P6347568 P@ : ?<54 =7F<5? =ID6B43= , 5NIM\$ A6?BB 48< \ 44B\$
7D? QB47C63 : E= 43ID57?I7F3? 5= <?=I35P?< 4= P?58; [CF?BB?< P@ <474\$ 4F76 : 47?< 48<
63;485G?< 7D36F;D %\$3*2'# + / 48<!'&# 26%(/\$ C63 : 4B5G?< 7D36F;D *H& 2/ 'J 3?B47568=
<35>?8 P@ PF=58?== : 6<?B= 48< ;6>?38?< 7D36F;D ./ 2!%32 + &#/42^{T^} (5;;?< 48<
Q36;34 : : ?< 7DF=\$ 7D? QB

P? QF3Q6=?< 76 4875I5Q47? 48< Q3?<5I7 =?3 P?D4>56F32 A3?<5I7568\$ 58 ?CC?I7\$?84PB?= 7D?
: 6<5C5I47568 48< I68736B 6C 7D? =?3E= P?D4>56F3 7D36F;D 4 >4=7 348;? 6C 7?ID850F?=
=FID 4= 7D? [8F<;?\$ I64g\$ 7F8?E 48< 7D? D?3<58; 76 143<= 6F7I6 : ?=2 \ ? 4= 7D? =?3\$
I68=?OF?87B@\$ 43? 7D? [6PN?I7= C36 : 1D5ID 341 : 47?354B= 43? ?g734I7?<E 48< 7D?3?C63?
P?I6 : ?\$ 4= /FP6CC 43;F?=\$!7D?!0+ %&/!#!*# 2/4! &1/42^{TY} VD? QB47C63 : \$ 58 67D?3 163<=\$
<6?= 867 =5 : QB@ I688?I7 7D? =?3>5I? Q36>5<?3 76 7D? =?3 863 <6?= 57 845>?B@ =?7 4P6F7
63;485G58; <5;574B 587?34I7568=2 (47D?3\$ 57 5= CF8<4 : ?874BB@ 153?< FQ 4= [: 4ID58?
587?BB5;?8I?E 7D47 5= Q36;34 : : ?< 7D36F;D 4 =F57? 6C 4B;6357D : = 76 ?g734I7\$: 6<5C@\$ =7?3\$
: 6<FB47? 48< 58?>574PB@ I68736B DF : 48 P?D4>56F32

VD? Q?3=F4=568 7D47 "<V?ID 4= 4 QB47C63 : D6B<= C63 57= 4<>6I47?=\$ 58>?=763= 48<
?87DF=54=7=\$ D?8I?;\$;6?= : FID P?@68< 73@58; 76 <?>?B6Q I4Q4I575?= C63 68B58? 7?4ID58;2
VD? 68B58? 7?4ID58; QB47C63 : \$: 63? Q6587?<B@\$ 587?8<= 76 P? 4 [<5=3FQ75>? 7?ID86B6;@E2
e7= ;348<=I6Q? 5= 86 B?== 7D48 73@58; 76 [P?35G?E D5;D?3 ?<FI47568 P@ <?B5>?358; 4 <?47D
PB6 1 76 7D? 3? : 45858; <?7357F= 6C 7D? *F : P6B<548 5<?4B 48< P@ C474BB@ <6 18=5G58; 4
16PPB58; I63Q6347? F85>?3=57@ : 6<?B2

4 " <V?ID\$ 58 C4I7\$ 68 7D= 2 I C Δ = 67D 4 I67>56

68<?3

e7 I6 P 3?I7B@ I6 : Q?BB58; =?7 6C = 7D4 ?83FB 5;8= 76FD? I35= I

VD?? 5= 4 ;36158; <5=I688?I? : 63?6>?3\$ P?71??8 7D? <?;3?? 7D4/ 14= Q45< C63
48< 7D? 4I7F4B

D?8I?§ 15BB =QF3 4 I4=7? =@=7? : \$ 7D? 735F : QD 6C 435=76I3475I ?8757B? : ?87 6>?3 : 4B6<636F=
: ?3572

e8 4BB B5M?B5D66< 7D? I6 : 58; @?43= 15BB =?? 7D? I68758F?< C35I7568=\$ 7?8=568= 48<
4P34<58; 143= P?71??8 7D? *F : <6B7<548 5<?4B\$ 7D? I63Q6347? F85>?3=57@ 48< 7D? "<V?ID
<35>?8 QB47C63 : 2 VD3?? =6FB= 15BB D4F87 48< 4;5747? I4 : QF=?=_ 7D47 6C 7D? =7F<?87XI575G?8\$
7D? IF=76 : ?3XI68=F : ?3 48< 7D? =?3X=7F<?872 VD? 1588?3\$ C63 =F3?§ 15BB 867 74M? 4BB2

